**Project management (YEAR IV, SEMESTER VIII)**

**No. transferable credits: 3**

**Course category**

Domain discipline (compulsory)

**Course code**: A.EMIAIA.D3.412

**Course holder:**

**Professor Gavril ȘTEFAN**

**Objectives of the subject (course and applications)**

General objective: To acquire and understand the theoretical and practical aspects of project design, management and effectiveness evaluation.

Specific objectives:

- To create a culture of project management and a specific vocabulary, so that regardless of the position held in a public or private institution, to be able to participate in accessing European funds and project management of public or private funds;

- Acquiring skills on the rationale and preparation of the business plan, feasibility study, funding applications, procurement dossiers, additional documents, payment/reimbursement claims and progress reports;

- Application of techniques for effective organization of multidisciplinary teamwork at various hierarchical levels;

- Knowledge of methods and tools used in project management

**Content of the discipline (analytical curriculum)**

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| **Course (Chapters/subchapters)** |
| 1. Project management - delimitations, content, objectives |
| 2. Investment projects - options, objectives, financial limits |
| 3. EU macro-economic context and sources of funding for investment projects |
| 4. Project economics - technical, economic and financial design |
| 5. Financial analysis of investment projects |
| 6. Implementation of investment projects |
| 7. Risk analysis |
| 8. Monitoring projects and operating investments |

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| **Practical works** |
| 1. Stages in the project life cycle: examples, content, methods of analysis, interpretation |
| 2. Initiating an investment project: identifying the problem, finding a source of funding, analyzing and justifying the problem, setting the aim and objectives, target group, project theme |
| 3. Documents specific to an investment project: business plan; feasibility study; technical project; supporting documents |
| 4. Financial analysis of the investment project: forecasts, efficiency indicators |
| 5. Preparation of the grant application and application file, project appraisal and approval |
| 6. Project implementation process: stages; resources needed; entities involved; reporting |
| 7. Specific implementation documents: purchase file; additional act; payment/reimbursement claims; progress report |
| 8. Monitoring investment projects |
| 9. Operation of the investment project |

**Bibliography**

1. Boardman, A. E. et al., 2022 - Standing in Cost-Benefit Analysis: Where, Who, What (Counts), Cambridge University Press & Assessment;
2. Coca., O., and Ștefan, G., 2023 - Navigating economic and financial analysis: a practical guide for students and professionals. Iași, Taida Publishing House, ISBN 978-606-514-645-7;
3. Pinto, J., 2015 - Project management. Achieving competitive advantage, 4th edition, Pearson Publishing House;
4. Ştefan G., 2011 – The economics and supply chain of agri-food products. ALFA Publishing House IAŞI;
5. Vintilă, G., 2010 –Financial Management of the entreprise, Didactic and pedagogical publishing house, Bucharest.

**Final evaluations**

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| **Forms of evaluation** | **Methods of evaluation** | **Percentage of final grad** |
| Exam | Oral exam | 60% |
| Presence and active involvement in practical work activities | Case study, colloquium | 40% |

**Contact persons**

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